

## Response Rates for the Indicators of Multi-Level Collaborative Governance

Topic	Sub-Topic	BC (n=22)	ON (n=33)	QC (n=19)	NL (n=28)
<b>Boundary of Regions</b>					
	<b>Boundaries of Region- rb100</b>	<b>68%</b>	<b>42%</b>	<b>89%</b>	<b>43%</b>
	Boundaries Match Vernacular Region- rb120	32%	6%	11%	18%
	Cultural, Heritage, Historic Connection with Region- rb130	9%	6%	11%	11%
	Comments on physical landscape features- rb140	32%	9%	16%	4%
	Comments on econ connection with region- rb150	18%	3%	21%	11%
	Challenges to or contested regional boundaries- rb110	18%	24%	53%	11%
	Unclear region boundaries- rb190	5%	3%	21%	7%
<b>Collaboration with other Groups</b>					
	<b>Collaboration with Other Groups- ca100</b>	<b>95%</b>	<b>97%</b>	<b>79%</b>	<b>100%</b>
	In the Community- ca120	45%	67%	11%	61%
	In the Region- ca130	77%	55%	74%	93%
	Outside the Region- ca140	0%	15%	16%	36%
	No collaboration- ca160	5%	21%	5%	32%
	Challenges to collaboration- ca150	68%	27%	32%	43%
	Unclear Collaboration- ca190	5%	0%	0%	25%
	<b>Experiences from Collaborations- ce100</b>	<b>55%</b>	<b>58%</b>	<b>68%</b>	<b>39%</b>
	Positive Experiences- ce120	36%	30%	47%	32%
	Negative Experiences- ce160	18%	21%	21%	14%
	Unclear Experiences- ce190	14%	30%	16%	7%

	<b>Service Sharing- ss100</b>	<b>45%</b>	<b>36%</b>	<b>26%</b>	<b>25%</b>
	Waste Management- ss120	14%	9%	5%	18%
	Infrastructure- ss140	32%	3%	0%	11%
	Other Examples- ss150	18%	18%	5%	4%
	No Service Sharing- ss160	5%	15%	16%	7%
	Unclear Service Sharing- ss190	9%	3%	11%	0%
<b>Regional Planning</b>					
	<b>Engagement in Regional Planning- rp100</b>	<b>41%</b>	<b>55%</b>	<b>58%</b>	<b>75%</b>
	Involved in Regional Planning- rp110	23%	27%	42%	32%
	Comments on Regional Planning- rp140	18%	9%	26%	32%
	Not involved in Reg Planning- rp120	5%	39%	5%	14%
	Challenges to regional planning- rp130	5%	3%	26%	14%
	Unclear reg planning- rp190	5%	12%	16%	18%
	<b>Policy Influencing Planning- pi100</b>	<b>50%</b>	<b>70%</b>	<b>89%</b>	<b>68%</b>
	Municipal Policies, programmes, by laws- pi110	9%	18%	37%	14%
	Regional policies, programmes- pi120	9%	30%	26%	7%
	First nations- pi130	9%	6%	0%	0%
	Provincial- pi140	32%	67%	74%	54%
	Federal- pi150	18%	39%	16%	50%
	Unclear Policy Influences- pi190	0%	6%	11%	11%
<b>Local Power, Responsibilities and Finance</b>					
	<b>Local Finances- lp200</b>	<b>14%</b>	<b>24%</b>	<b>26%</b>	<b>29%</b>
	Increased Finances- lp220	5%	3%	16%	14%
	No change in finances- lp210	0%	3%	0%	4%
	Decreased Finances- lp230	9%	6%	5%	11%
	Some increases, some decreases of finances- lp240	0%	6%	0%	0%

	Unclear finances- lp290	0%	15%	5%	4%
	<b>Local Power- lp100</b>	<b>18%</b>	<b>18%</b>	<b>21%</b>	<b>4%</b>
	Increased Local Power- lp120	14%	12%	5%	0%
	No change in Power- lp110	0%	0%	0%	0%
	Decreased local power- lp130	0%	3%	5%	0%
	Some increases, some decreases of power- lp140	0%	0%	5%	0%
	Unclear power- lp190	5%	3%	5%	4%
	<b>Local Responsibilities- lp300</b>	<b>14%</b>	<b>24%</b>	<b>16%</b>	<b>43%</b>
	Increased Responsibility- lp320	14%	21%	16%	36%
	No change in responsibilities- lp310	0%	0%	0%	4%
	Decreased responsibilities- lp330	0%	0%	0%	0%
	Some increases, some decreases of responsibilities- lp340	0%	0%	0%	0%
	Unclear responsibilities- lp390	0%	6%	0%	4%
<b>Local Reorganization</b>					
	<b>Local Institution Reorganization- ri100</b>	<b>14%</b>	<b>9%</b>	<b>47%</b>	<b>18%</b>
	Local Institution Reorganization- ri150	0%	0%	37%	4%
	Some reorganization- ri120	9%	9%	11%	11%
	No Reorganization- ri110	0%	0%	16%	4%
	Unclear Local Institution Reorganization- ri190	5%	0%	5%	0%
	<b>Change in Clarity of Local Responsibilities-lp400</b>	<b>0%</b>	<b>6%</b>	<b>11%</b>	<b>4%</b>
	More clear- lp430	0%	3%	0%	0%
	Less Clear- lp420	0%	0%	0%	0%
	No change in clarity- lp410	0%	0%	5%	0%
	Unclear clarity of responsibilities- lp490	0%	3%	5%	4%
<b>Multi-stakeholder characteristics</b>					
	<b>Collaboration Decision- Making Process- dm100</b>	<b>50%</b>	<b>9%</b>	<b>47%</b>	<b>54%</b>

Equal Input from All Level- dm110	14%	12%	11%	25%
Consensus Based Decision Making- dm120	5%	3%	11%	14%
Negotiation- dm115	5%	0%	0%	0%
Decision Unitary- dm140	5%	3%	37%	4%
Unclear decision-making process- dm190	27%	30%	5%	21%
<b>Community or Regional Based Organizations- ms800</b>	<b>68%</b>	<b>39%</b>	<b>21%</b>	<b>54%</b>
Unclear How Much Com Org Involved- ms820	9%	6%	5%	0%
Financially Only Com Org Involved- ms830	0%	6%	0%	0%
Multiple Com Org Involved- ms840	64%	42%	0%	54%
General Discussion of Com Org- ms850	9%	3%	11%	18%
Com Org Not Involved- ms810	0%	0%	0%	0%
Unclear whether Com involved- ms890	5%	3%	11%	0%
<b>Diversity of Stakeholders- ms200</b>	<b>41%</b>	<b>42%</b>	<b>26%</b>	<b>29%</b>
Two Sectors- ms220	27%	15%	11%	11%
3 plus Sectors- ms230	18%	9%	5%	11%
One Sector- ms210	14%	33%	16%	7%
Diversity Unclear- ms290	0%	6%	11%	11%
<b>Federal Government Involvement- ms600</b>	<b>18%</b>	<b>58%</b>	<b>16%</b>	<b>54%</b>
Unclear How Much-Federal Gov Involved- ms620	0%	12%	5%	7%
Financially Only- Federal Gov Involved- ms630	9%	12%	0%	29%
Multiple Federal Gov Involved- ms640	9%	15%	0%	29%
General Discussion- Federal Gov Involvement- ms650	5%	6%	11%	18%
Federal not Involved- ms610	0%	0%	0%	0%
Unclear whether Federal involved- ms690	0%	0%	0%	0%
<b>Mandate- gm100</b>	<b>82%</b>	<b>48%</b>	<b>53%</b>	<b>46%</b>
Environmental- gm110	50%	33%	32%	14%

Economic- gm120	32%	27%	32%	32%
Social and Community- gm130	27%	24%	5%	21%
No Mandate- gm140	0%	0%	0%	0%
Mandate not clear- gm190	0%	3%	5%	0%
<b>Municipal Government Involvement- ms300</b>	<b>77%</b>	<b>33%</b>	<b>63%</b>	<b>61%</b>
Not Clear how municipal gov involved- ms320	5%	9%	11%	7%
M Involved-Financially Only- ms330	0%	0%	5%	7%
Multiple municipal gov involved- ms340	77%	64%	21%	54%
General Discussion of municipal gov - ms350	27%	12%	21%	25%
M not involved- ms310	0%	6%	0%	4%
Unclear whether municipal gov involved- ms390	9%	0%	11%	4%
<b>Number of Stakeholders- ms100</b>	<b>23%</b>	<b>55%</b>	<b>37%</b>	<b>11%</b>
1-2- ms120	5%	15%	5%	0%
3 plus- ms130	23%	21%	21%	11%
None- ms110	0%	0%	0%	0%
Unclear- ms190	5%	9%	21%	0%
<b>Organizational Structure- os100</b>	<b>36%</b>	<b>70%</b>	<b>32%</b>	<b>64%</b>
Formal-Incorporated- os110	18%	36%	5%	29%
Formal-Not Incorporated with MOU- os120	5%	0%	11%	18%
Informal Structure- os130	18%	9%	5%	25%
No Organizational Structure- os140	0%	0%	0%	0%
Unclear structure- os190	9%	18%	11%	11%
<b>Private Sector Involvement- ms700</b>	<b>23%</b>	<b>52%</b>	<b>11%</b>	<b>25%</b>
Unclear How Much Private Sector Involved- ms720	9%	6%	0%	0%
Financially Only-Private Sector Involved- ms730	9%	0%	0%	0%
Multiple Private Sector Involved- ms740	9%	27%	5%	25%
General Discussion of Private Sector- ms750	0%	0%	0%	0%

	Private Sector not Involved- ms710	0%	3%	0%	0%
	Unclear whether Priv Sector Involved- ms790	0%	0%	5%	0%
	<b>Provincial Government Involvement- ms500</b>	<b>18%</b>	<b>30%</b>	<b>47%</b>	<b>64%</b>
	Unclear How much-Prov Gov Involved- ms520	5%	12%	21%	11%
	Financial Only-Prov Gov Involved- ms530	5%	3%	5%	14%
	Multiple Prov Gov Involved- ms540	9%	24%	11%	39%
	General Discussion Prov Gov- ms550	9%	9%	21%	11%
	Prov Government not Involved- ms510	0%	0%	0%	4%
	Unclear whether Prov Gov Involved- ms590	0%	9%	0%	4%
	<b>Regional Government Involvement- ms400</b>	<b>41%</b>	<b>45%</b>	<b>32%</b>	<b>39%</b>
	Unclear How Much- Regional Gov Involvement- ms420	5%	9%	5%	0%
	Financially Only- Regional Gov Involvement- ms430	5%	0%	0%	0%
	Multiple- Regional Gov Involvement- ms440	23%	24%	16%	39%
	General Discussion of Regional Gov- ms450	23%	6%	5%	4%
	Regional Gov Not Involved- ms410	0%	3%	5%	0%
	Unclear whether regional gov involved- ms490	0%	6%	0%	0%
	<b>First Nation Involvement-fn100</b>	<b>32%</b>	<b>33%</b>	<b>5%</b>	<b>7%</b>
	First Nations Involved- fn102	23%	9%	5%	4%
	First Nations not Involved- fn101	9%	0%	0%	4%
<b>Participants Involved in Decision Making Process</b>					
	<b>Catalysts for Governance Arrangements- cg100</b>	<b>59%</b>	<b>76%</b>	<b>63%</b>	<b>46%</b>
	Catalyst for Governance- cg110	36%	55%	68%	39%
	No or Anti Catalyst for Governance- cg160	27%	24%	26%	18%
	Unclear- catalysts- cg190	0%	12%	0%	0%
	<b>Challenges for Governance- gc100</b>	<b>68%</b>	<b>64%</b>	<b>53%</b>	<b>54%</b>
	Pluralism Challenges- gc110	9%	9%	5%	0%

Activism Challenges- gc120	5%	3%	0%	0%
Institutional Challenges- gc130	32%	21%	42%	7%
Transaction Challenges- gc140	32%	15%	5%	11%
Unclear challenges- gc190	27%	36%	26%	50%
<b>Longevity of Multi-Stakeholder Initiative- lm100</b>	<b>5%</b>	<b>9%</b>	<b>11%</b>	<b>18%</b>
Less than 1 year- lm110	0%	0%	0%	0%
1-5years- lm120	0%	3%	0%	7%
6-10 years- lm130	0%	0%	0%	0%
10 years +- lm140	5%	3%	0%	4%
No Longevity- lm160	0%	0%	0%	0%
Longevity Unclear- lm190	5%	3%	5%	7%
<b>Participants Engagement- pe100</b>	<b>77%</b>	<b>27%</b>	<b>53%</b>	<b>50%</b>
Engaged from the Beginning- pe120	32%	6%	16%	21%
Engaged After Beginning- pe130	5%	3%	0%	4%
Engaged, Unclear timing- pe140	50%	9%	11%	21%
Participants not Engaged- pe110	5%	0%	21%	4%
Unclear Engagement- pe190	18%	12%	11%	7%
<b>Term Used by Participant to Describe Multi-Stakeholder Governance- dg100</b>	<b>27%</b>	<b>30%</b>	<b>37%</b>	<b>36%</b>
Governance Used- dg110	9%	6%	5%	4%
Collaboration Used- dg120	0%	21%	16%	0%
Committee Used- dg130	18%	3%	21%	29%
Organization Used- dg140	0%	0%	5%	4%
Unclear terms used- dg190	0%	3%	5%	0%

n= Total number of interviews